# Attachment C: CADA Audited Financial Statement 2020-2021

### **FINANCIAL REPORT**

June 30, 2021



A Professional Corporation

Certified Public Accountants | Business Consultants

Table of Contents June 30, 2021 and 2020

	Page
Independent Auditors' Report on the Financial Statements	1-2
Financial Statements	
Statements of financial position	3
Statements of activities	4-5
Statements of cash flows	6
Statement of functional expenses	7-10
Notes to financial statements	11-17



### INDEPENDENT AUDITORS' REPORT

To the Board of Directors Community Action Development Corporation of the Lehigh Valley, Inc. (DBA Community Action Development Corporation of Allentown, Inc.) Allentown, Pennsylvania

We have audited the accompanying financial statements of Community Action Development Corporation of the Lehigh Valley, Inc. (DBA Community Action Development Corporation of Allentown) (a nonprofit organization), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Community Action Development Corporation of the Lehigh Valley, Inc. (DBA Community Action Development Corporation of Allentown) as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Allentown, Pennsylvania

Buckno Lisicky & Co PC

October 29, 2021

## COMMUNITY ACTION DEVELOPMENT CORPORATION OF THE LEHIGH VALLEY, INC.

### (DBA COMMUNITY ACTION DEVELOPMENT CORPORATION OF ALLENTOWN)

### Statements of Financial Position June 30, 2021 and 2020

### **ASSETS**

		2021	2020
CURRENT ASSETS			
Cash and cash equivalents	\$	564,392	\$ 349,801
Grants receivable		180	62,426
Unconditonal promises to give		-	150,000
Accounts receivable, affiliates		34,083	30,481
Prepaid expenses		21	 513
TOTAL CURRENT ASSETS		598,676	 593,221
PROPERTY AND EQUIPMENT			
Office equipment		16,021	16,021
Less: accumulated depreciation		15,635	 15,215
TOTAL PROPERTY AND EQUIPMENT, NET		386	 806
TOTAL ASSETS	<u>\$</u>	599,062	\$ 594,027
LIABILITIES AND NET ASSETS			
LIABILITIES			
Accounts payable	\$	7,819	\$ 21,337
Accounts payable, affiliate		43,199	37,177
Compensated absences		3,381	1,608
Accrued expenses		5,612	5,250
Accrued wages		3,153	7,707
Other current liabilities			 66
TOTAL LIABILITIES		63,164	 73,145
NET ASSETS			
Without donor restrictions		172,880	100,727
With donor restrictions		363,018	 420,155
TOTAL NET ASSETS		535,898	 520,882
TOTAL LIABILITIES AND NET ASSETS	<u>\$</u>	599,062	\$ 594,027

2021

Statements of Activities
Years Ended June 30, 2021 and 2020

	2021						
	Without Donor Restrictions	With Donor Restrictions	Total				
REVENUES AND SUPPORT							
REVENUES							
Program fees	\$ 900	\$ -	\$ 900				
TOTAL REVENUES	900		900				
SUPPORT							
Contributions and grants, private	88,509	668,000	756,509				
Grants, government	120,803		120,803				
TOTAL SUPPORT	209,312	668,000	877,312				
Net assets released from							
restrictions	725,137	(725,137)					
TOTAL REVENUE AND SUPPORT	935,349	(57,137)	878,212				
EXPENSES							
Program services	795,271	-	795,271				
Management and general	39,084	-	39,084				
Fund raising	28,841		28,841				
TOTAL EXPENSES	863,196	<del>-</del>	863,196				
CHANGE IN NET ASSETS	72,153	(57,137)	15,016				
NET ASSETS, beginning	100,727	420,155	520,882				
NET ASSETS, ending	<b>\$</b> 172,880	\$ 363,018	\$ 535,898				

Statements of Activities (cont'd)
Years Ended June 30, 2021 and 2020

	2020						
	Without Donor Restrictions	With Donor Restrictions	Total				
REVENUES AND SUPPORT							
REVENUES							
Program fee, net	\$ 300	<u> </u>	\$ 300				
TOTAL REVENUES	300		300				
SUPPORT							
Contributions and grants, private	124,519	694,135	818,654				
Grants, government	<u>161,357</u>		161,357				
TOTAL SUPPORT	285,876	694,135	980,011				
Net assets released from							
restrictions	577,960	(577,960)					
TOTAL REVENUE AND SUPPORT	864,136	116,175	980,311				
EXPENSES							
Program services	756,729	-	756,729				
Management and general	35,759	-	35,759				
Fund raising	24,199		24,199				
TOTAL EXPENSES	816,687		816,687				
CHANGE IN NET ASSETS	47,449	116,175	163,624				
NET ASSETS, beginning	53,278	303,980	357,258				
NET ASSETS, ending	<b>\$</b> 100,727	<b>\$</b> 420,155	<b>\$</b> 520,882				

### Statements of Cash Flows Years Ended June 30, 2021 and 2020

	2021			2020	
CASH FLOWS FROM OPERATING ACTIVITIES					
Change in net assets	\$	15,016	\$	163,624	
Adjustments to reconcile change in net assets		•	•	,	
to net cash provided by (used in) operating activities:					
Depreciation		420		420	
(Increase) decrease in assets:					
Grants receivable		62,246		13,371	
Unconditonal promises to give		150,000		(150,000)	
Accounts receivable, affiliates		(3,602)		(7,949)	
Prepaid expenses		492		2,070	
Increase (decrease) in liabilities:					
Accounts payable		(13,518)		(49,261)	
Accounts payable, affiliates		6,022		(2,134)	
Compensated absences		1,773		(6,181)	
Accrued expenses		362		-	
Accrued wages		(4,554)		(851)	
Other current liabilities		(66)		66	
NET CASH PROVIDED BY (USED IN)					
OPERATING ACTIVITIES		214,591		(36,825)	
NET INCREASE (DECREASE) IN CASH					
AND CASH EQUIVALENTS		214,591		(36,825)	
CASH AND CASH EQUIVALENTS					
Beginning		349,801		386,626	
Ending	\$	564,392	\$	349,801	

## COMMUNITY ACTION DEVELOPMENT CORPORATION OF THE LEHIGH VALLEY, INC.

### (DBA COMMUNITY ACTION DEVELOPMENT CORPORATION OF ALLENTOWN)

Statement of Functional Expenses Year Ended June 30, 2021

### **Program Services**

	Business		Allentown's		Other		
	Deve	Development		Future	P	rograms	 Total
PERSONNEL							
Salaries	\$	63,723	\$	15,259	\$	-	\$ 78,982
Employee benefits and							
payroll taxes		28,827		5,129		-	33,956
Travel		877		-		-	877
TOTAL PERSONNEL		93,427		20,388		<u>-</u>	 113,815
OTHER							
Advertising and promotion		-		253		-	253
Computer tech support		-		158		85	243
Depreciation		-		-		420	420
Dues and subscriptions		2,891		781		1,046	4,718
Equipment maintenance		89		-		3,553	3,642
Insurance		-		-		857	857
Legal, audit and							
professional fees		-		-		22	22
Management fees		-		-		3,956	3,956
Occupancy		7,843		1,700		92	9,635
Other expense		924		_		3,789	4,713
Postage		222		-		6	228
Program contract							
costs and supplies		-		495,737		5,834	501,571
Subgrantee payments		72,353		66,180		-	138,533
Supplies		988		2,293		51	3,332
Telephone		9,025		308		<u>-</u>	9,333
TOTAL OTHER		94,335		567,410		19,711	681,456
TOTAL EXPENSES	\$	187,762	\$	587,798	\$	19,711	\$ 795,271

Mar	nagement				
&	General	<u>Fu</u>	nd Raising		Total
\$	-	\$	-	\$	78,982
					00.050
	-		-		33,956
			<u> </u>		877
					113,815
	-		-		253
	-		-		243
	-		-		420
	-		-		4,718
	-		-		3,642
	-		-		857
	5,250		-		5,272
	33,834		28,841		66,631
	-		-		9,635
	-		-		4,713
	-		-		228
	_		_		501,571
	-		-		138,533
	-		-		3,332
			_		9,333
	39,084		28,841		749,381
\$	39,084	\$	28,841	<u>\$</u>	863,196

Statement of Functional Expenses Year Ended June 30, 2020

### **Program Services**

	Business  Development		Upside		Other	
			 llentown	F	rograms	 Total
PERSONNEL						
Salaries	\$	88,237	\$ 88,551	\$	65,037	\$ 241,825
Employee benefits and						
payroll taxes		43,764	35,215		37,885	116,864
Meetings and training		1,074	842		344	2,260
Travel		2,329	190		63	2,582
TOTAL PERSONNEL		135,404	124,798		103,329	363,531
OTHER						
Advertising and promotion		2,825	572		1	3,398
Computer tech support		. 8	_		903	911
Depreciation		_	_		420	420
Dues and subscriptions		1,716	978		250	2,944
Equipment maintenance		2,341	130		2,125	4,596
Insurance		-	-		832	832
Legal, audit and						
professional fees		-	-		-	-
Management fees		-	-		5,432	5,432
Occupancy		14,100	-		6,740	20,840
Other expense		1,697	-		2,736	4,433
Postage		221	-		58	279
Printing		53	-		-	53
Program contract						
costs and supplies		2,625	284,042		22,818	309,485
Subgrantee payments		-	22,465		-	22,465
Supplies		3,616	-		856	4,472
Telephone		12,362	-		276	12,638
TOTAL OTHER		41,564	308,187		43,447	393,198
TOTAL EXPENSES	\$	176,968	\$ 432,985	\$	146,776	\$ 756,729

### Management

Camaral	F	ad Daiaina	T. (.)	
 General	<u> Ful</u>	nd Raising		Total
\$ -	\$	-	\$	241,825
-		-		116,864
_		-		2,261
 _		<u>-</u>		2,582
_		_		363,532
-		-		3,397
-		-		911
-		-		420
-		-		2,944
-		-		4,596
-		-		832
5,816		-		5,816
29,943		24,199		59,574
-		-		20,840
-		-		4,433
-		-		279
-		-		53
-		-		309,485
-		-		22,465
-		-		4,472
-		-		12,638
35,759		24,199		453,155
\$ 35,759	\$	24,199	\$	816,687

Notes to the Financial Statements June 30, 2021 and 2020

### NOTE 1. NATURE OF THE ORGANIZATION AND BUSINESS ACTIVITY

### **Nature of Operations**

The Community Action Development Corporation of the Lehigh Valley, Inc. (DBA Community Action Development Corporation of Allentown) (the "Organization") is a not-for-profit tax-exempt corporation. The Organization is a subsidiary of Community Action Committee of the Lehigh Valley, Inc.

The mission of the Community Action Development Corporation of Allentown is to elevate and empower residents by actively promoting neighborhood revitalization which strengthens the neighborhood economy, improves the quality of life and is inclusive of all residents. The Organization is engaged in community economic development that includes providing technical assistance, facilitating start-up financing, assisting with research, preparing business plans, and offering services as needed for the creation of new businesses and working with residents to determine neighborhood business needs and opportunities.

CADCA's governing body is a Board of Directors made up of representatives of the target neighborhood and representatives of the business community as well as local funding sources. By design, the Board will always draw half of its membership from the neighborhood it serves and will include representatives from traditionally underrepresented groups.

CADCA fulfills its mission through the operation of the following programs:

Neighborhood Partnership Program (Allentown's Future)

Allentown's Future is a comprehensive strategy to provide opportunities for education, vocation, health and recreation, and citizenship to the youth of Center City Allentown. By interrupting the cycles of poverty and violence experienced by the City's youth, it is the goal of this plan to ensure they succeed at becoming healthy and productive community members while developing their roles in the future workforce of the City. This is an initiative of the Community Action Development Corporation of Allentown (CADCA), a subsidiary of Community Action Committee of the Lehigh Valley (CACLV), and is administered in partnership with several youth serving community organizations.

### Small Business Development and Support

CADCA provides business training classes which are structured into four modules which are each four weeks in duration thereby providing sixteen weeks of training not only for emerging entrepreneurs but also allow existing business owners to attend a particular module to help improve their business performance. Topic specific workshops are also offered in addition to one-on-one technical assistance to deal with issues such as completing business plans, zoning applications, leasing and business financing. Marketing assistance is also provided to create, develop, or upgrade websites and establish or improve social media promotional efforts. Forums are also provided for start-up and existing business owners to network and develop beneficial

Notes to the Financial Statements June 30, 2021 and 2020

business relationships. The Organization has ceased the small business development and support program during the year ended June 30, 2021.

Major sources of revenue are governmental grants and contributions. It is always considered at least reasonably possible that grantors and contributors could be lost in the near term.

### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Basis of Accounting**

The financial statements have been prepared on the accrual basis of accounting, and accordingly, reflect all significant receivables and payables.

### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### **Revenue and Revenue Recognition**

Revenue is recognized when earned. Program service income and payments under cost-reimbursable contracts received in advance are deferred to the applicable period in which the related services are performed or expenditures are incurred, respectively. Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met. Consequently, at June 30, 2021, contributions approximating \$3,250,000, have not been recognized in the accompanying statement of activities because the condition on which they depend has not yet been met. Detail of the conditional promises to give is contained in Note 8.

A portion of the Organization's revenue is derived from cost-reimbursable federal, state and local contracts and grants, which are conditioned upon certain performance requirements and/ or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the statement of financial position. As of June 30, 2021 and 2020, the Organization has no refundable advances. Revenue under the grant contracts for the years ended June 30, 2021 and 2020 was \$175,803 and \$243,857, respectively. Receivables related to grant contracts of the Organization as of June 30, 2021, 2020 and 2019 are \$180, \$62,426 and \$75,797, respectively.

Notes to the Financial Statements June 30, 2021 and 2020

#### **Net Assets**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board can designate, from net assets without donor restrictions, net assets for an operating reserve and board-designated endowment. There are no board designated net assets as of June 30, 2021 and 2020.

Net Assets With Donor Restrictions – Net assets subject to donor or grantor imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

### **Donated Services**

Donated services are reflected in the financial statements at the fair value of the services received. The contributions of services are recognized if the services received (a) create or enhance nonfinancial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. The Organization's functions that are accomplished through unpaid volunteer time do not meet the criteria for recognition and accordingly, no donated services have been recorded for the years ended June 30, 2021 and 2020.

### **Cash and Cash Equivalents**

For purposes of the statements of cash flows, the Organization considers all investments, not restricted for the purchase of noncurrent assets, with a maturity of three months or less to be cash equivalents.

### **Property and Equipment**

All acquisitions of property and equipment and all expenditures for repairs, maintenance, renewals, and improvements over \$1,000 that materially prolong the useful lives of assets are capitalized. Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the assets' useful lives which range between 3 and 7 years. Depreciation expense was \$420 and \$420 for the years ended June 30, 2021 and 2020, respectively.

Notes to the Financial Statements June 30, 2021 and 2020

### **Compensated Absences**

All full-time and full-benefit part-time employees earn annual leave benefits. Accordingly, the liability for employees' rights to receive compensation for future absences is recorded as a liability in the statements of financial position.

### **Income Taxes**

The Organization is a nonprofit organization incorporated in the Commonwealth of Pennsylvania and exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

The Organization continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law, and new authoritative rulings in determining any uncertain tax positions. The Organization would recognize accrued interest and penalties associated with any uncertain tax positions as part of the income tax provision. The Organization files a Return of Organization Exempt from Income Tax annually. The Organization's returns for 2018, 2019 and 2020 are subject to examination by the IRS, generally for three years after they were filed.

### **Advertising Expense**

Advertising costs are expensed as incurred and were \$253 and \$3,397 for 2021 and 2020, respectively.

### Reclassifications

Certain reclassifications have been made to the 2020 financial statement presentation to correspond to current year's format. Net assets and changes in net assets are unchanged due to these reclassifications.

### **Date of Management's Review**

The Organization has evaluated subsequent events through October 29, 2021, the date which the financial statements were available to be issued.

### NOTE 3. LIQUIDITY AND AVAILABILITY

Management and Board of Directors regularly monitors liquidity needed to meet the Organization's operating needs and other contractual commitments. The Organization regularly manages cash resources to maximize any interest earnings and minimize the cost of borrowing. It also has various sources of liquidity at its disposal, including cash and cash equivalents and contractually obligated short-term receivables.

For the purposes of analyzing short-term liquidity needs, the Organization strives to maintain sufficient liquid financial assets to cover three months of operating expenses. In

Notes to the Financial Statements June 30, 2021 and 2020

addition to the financial assets available, the Organization operates with a balanced budget and anticipates collecting sufficient revenues to cover operating expenses.

The breakdown of financial resources as of June 30, 2021 and 2020, available to meet general expenditures within one year of the balance sheet date are listed below:

	2021		 2020
Cash and cash equivalents	\$	564,392	\$ 349,801
Grants receivable		180	62,426
Unconditonal promises to give		-	150,000
Accounts receivable, affiliates		34,083	30,481
Less; Contractual or donor-imposed			
restriction making financial assets			
unavailable for general expenditure.		(363,018)	 (420,155)
	\$	235,637	\$ 172,553

### NOTE 4. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at June 30, 2021 and 2020 are restricted for the following purposes as follows:

	ighborhood ssistance Program	F	Jordan leights Project	Other	_	Total
BALANCE, July 1, 2019 Revenue Released from restrictions	\$ 222,099 551,300 (430,889)	\$	48,957 43,335 (92,292)	\$ 32,924 99,500 (54,779)	\$	303,980 694,135 (577,960)
BALANCE, June 30, 2020 Revenue Released from restrictions	 342,510 650,000 (647,492)		- - -	 77,645 18,000 (77,645)		420,155 668,000 (725,137)
<b>BALANCE</b> , June 30, 2021	\$ 345,018	\$		\$ 18,000	\$	363,018

### NOTE 5. FUNCTIONALIZED EXPENSES

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include administrative and occupancy costs charged under management fees. Administrative

### COMMUNITY ACTION DEVELOPMENT CORPORATION OF THE LEHIGH VALLEY, INC.

### (DBA COMMUNITY ACTION DEVELOPMENT CORPORATION OF ALLENTOWN)

Notes to the Financial Statements June 30, 2021 and 2020

costs are allocated primarily on the basis of estimated time and effort and occupancy expenses are allocated on a square footage basis. All other expenses that are split between program and supporting functions are directly charged.

### NOTE 6. RELATED PARTY TRANSACTIONS AND COMMITMENTS

The Organization received government grants of \$115,548 and \$128,989 in 2021 and 2020, respectively, passed through from the Community Action Committee of the Lehigh Valley, Inc. (CACLV). The Organization also received \$28,500 and \$34,260 of public contributions passed through from CACLV in 2021 and 2020, respectively. The Organization has also disbursed \$71,081 and \$0 in grant funds to affiliates for the years ended June 30, 2021 and 2020, respectively.

The Organization paid \$66,631 and \$59,574 in 2021 and 2020, respectively, to CACLV for management services provided under an annual contract. Additionally, the Organization paid rentals to CACLV for the Organization's main office of \$0 and \$13,000 for the years ended June 30, 2021 and 2020, respectively.

Funds are periodically passed through between the related non-profit entities that provide similar services and are managed by the same personnel as Community Action Development Corporation of Allentown. These fund transfers often pertain to an allocation of a combined donation or reimbursable managerial overhead and are shown as a related party receivable or payable. As of June 30, 2021 and 2020, the amounts due to/from related parties is as follows:

Related Party	202	21	2020		
	Receivable	<u>Payable</u>	Receivable	<u>Payable</u>	
Community Action Committee of the					
Lehigh Valley (CACLV)	\$ 34,083	<u>\$ 43,199</u>	\$ 30,481	\$ 37,177	

### NOTE 7. RETIREMENT PLAN

The Organization maintains a 401(k) retirement plan which covers all employees 21 years of age and having one year of service. The Plan provides for participants' pretax contributions to the Plan up to limits defined by Section 401(k) of the Internal Revenue Code.

The Organization makes contributions to the Plan in an amount equal to 7% of eligible participants' compensation. The Organization's contributions to the Plan were \$4,831 and \$13,646 for 2021 and 2020, respectively.

### NOTE 8. CONTINGENT PLEDGES

Local corporations have remaining pledge commitments of \$650,000 per year payable over the next five years totaling \$3,250,000 as of June 30, 2021. The pledges are

Notes to the Financial Statements June 30, 2021 and 2020

contingent upon future Commonwealth of Pennsylvania tax credits and approvals under its Neighborhood Partnership Program. Pledge payments under the program were \$650,000 and \$550,000 in 2021 and 2020, respectively. Unconditional promises to give related to the pledges were \$0 and \$150,000 as of June 30, 2021 and 2020, respectively.

### NOTE 9. FUNDING DEPENDENCY

The Organization receives a substantial portion of its support in the form of annual grants from federal, state and local governmental agencies, as well as from public contributions under Commonwealth of Pennsylvania tax credit programs. This support is dependent on the Organization's continued qualifications for such funding, together with the amounts available to the governmental sources. Accordingly, reductions in this support could have a significant impact on the Organization's operations.

### NOTE 10. CONCENTRATION OF CREDIT RISK

The Organization maintains cash balances with a financial institution that is insured by the Federal Deposit Insurance Corporation up to \$250,000. From time to time, cash deposited in the financial institution may exceed the insured limits. No losses have been experienced as a result of uninsured cash balances.

### **NOTE 11. CONTINGENCY**

The Organization's operations have been affected by the ongoing outbreak of the coronavirus disease 2019 (COVID-19) which was declared a pandemic by the World Health Organization in March 2020. The ultimate disruption which may be caused by the outbreak is uncertain; however, it may result in a material adverse impact on the Organization's financial position, operations and cash flows. Possible effects may include, but are not limited to, disruption to the Organization's revenue sources, its workforce and its ability to provide services. The future effects of these issues are unknown.

# Attachment D: CADA Audited Financial Statement 2019-2020

### **FINANCIAL REPORT**

June 30, 2020



A Professional Corporation

Certified Public Accountants Business Consultants

Table of Contents
June 30, 2020 and 2019

	_ Page
Independent Auditors' Report on the Financial Statements	1-2
Financial Statements	
Statements of financial position	3
Statements of activities	4-5
Statements of cash flows	6
Statement of functional expenses	7-10
Notes to financial statements	11-17



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Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Community Action Development Corporation of the Lehigh Valley, Inc. (DBA Community Action Development Corporation of Allentown) as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Allentown, Pennsylvania

Buckno Lisicky & lo PC

### (DBA COMMUNITY ACTION DEVELOPMENT CORPORATION OF ALLENTOWN)

### Statements of Financial Position June 30, 2020 and 2019

	_	~	_	~	•
•	•	•	_	•	•

		2020		2019
CURRENT ASSETS				
Cash and cash equivalents	\$	349,801	\$	386,626
Grants receivable		62,426		75,797
Unconditonal promises to give		150,000		-
Accounts receivable, affiliates		30,481		22,532
Prepaid expenses		513		2,583
TOTAL CURRENT ASSETS		593,221	<del></del>	487,538
PROPERTY AND EQUIPMENT				
Office equipment		16,021		16,021
Less: accumulated depreciation		15,215		14,794
TOTAL PROPERTY AND EQUIPMENT, NET	<del></del>	806		1,227
TOTAL ASSETS	<u>\$</u>	594,027	<u>\$</u>	488,765
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable	\$	21,337	\$	70,598
Accounts payable, affiliate		37,177		39,311
Compensated absences		1,608		7,789
Accrued expenses		5,250		5,250
Accrued wages		7,707		8,559
Other current liabilities		66		
TOTAL LIABILITIES		73,145	<u> </u>	131,507
NET ASSETS				
Without donor restrictions		100,727		53,278
With donor restrictions		420,155		303,980
TOTAL NET ASSETS		520,882		357,258
TOTAL LIABILITIES AND NET ASSETS	\$	594,027	\$	488,765

## COMMUNITY ACTION DEVELOPMENT CORPORATION OF THE LEHIGH VALLEY, INC.

### (DBA COMMUNITY ACTION DEVELOPMENT CORPORATION OF ALLENTOWN)

Statements of Activities Years Ended June 30, 2020 and 2019

	2020			
· <del>-</del> .	Without Donor Restrictions	With Donor Restrictions	Total	
REVENUES AND SUPPORT		•		
REVENUES				
Program fees	\$ 300	\$ -	\$ 300	
TOTAL REVENUES	300		300	
SUPPORT				
Contributions	42,019	551,300	593,319	
Grants	243,857	142,835	386,692	
TOTAL SUPPORT	285,876	694,135	980,011	
Net assets released from	•			
restrictions	577,960	(577,960)		
TOTAL REVENUE AND SUPPORT	864,136	116,175	980,311	
EXPENSES				
Program services	756,729	444	756,729	
Management and general	35,759	-	35,759	
Fund raising	24,199		24,199	
TOTAL EXPENSES	816,687		816,687	
CHANGE IN NET ASSETS	47,449	116,175	163,624	
NET ASSETS, beginning	53,278	303,980	357,258	
NET ASSETS, ending	<b>\$</b> 100,727	<b>\$</b> 420,155	\$ 520,882	

## COMMUNITY ACTION DEVELOPMENT CORPORATION OF THE LEHIGH VALLEY, INC.

### (DBA COMMUNITY ACTION DEVELOPMENT CORPORATION OF ALLENTOWN)

Statements of Activities (cont'd) Years Ended June 30, 2020 and 2019

	2019			
	Without Donor Restrictions	With Donor Restrictions	Total	
REVENUES AND SUPPORT				
REVENUES				
Program fee, net	\$ 1,852	\$ -	\$ 1,852	
TOTAL REVENUES	1,852	<u>**</u>	1,852	
SUPPORT				
Contributions	50,466	554,352	604,818	
Grants	214,726	151,166	365,892	
TOTAL SUPPORT	265,192	705,518	970,710	
Net assets released from				
restrictions	777,238	(777,238)	_	
TOTAL REVENUE AND SUPPORT	1,044,282	(71,720)	972,562	
EXPENSES				
Program services	957,073	-	957,073	
Management and general	39,250	-	39,250	
Fund raising	39,077		39,077	
TOTAL EXPENSES	1,035,400	-	1,035,400	
CHANGE IN NET ASSETS	8,882	(71,720)	(62,838)	
NET ASSETS, beginning	44,396	375,700	420,096	
NET ASSETS, ending	<b>\$</b> 53,278	\$ 303,980	\$ 357,258	

### Statements of Cash Flows Years Ended June 30, 2020 and 2019

	2020		2019	
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	\$	163,624	\$	(62,838)
Adjustments to reconcile change in net assets		•		
to net cash used in operating activities:				
Depreciation		420		49
(Increase) decrease in assets:				
Grants receivable		13,371		(43,975)
Unconditonal promises to give		(150,000)		-
Accounts receivable, affiliates		(7,949)		(219)
Prepaid expenses		2,070		2,484
Increase (decrease) in liabilities:				
Accounts payable		(49,261)		52,208
Accounts payable, affiliates		(2,134)		15,989
Compensated absences		(6,181)		938
Accrued expenses		-		(520)
Accrued wages		(851)		(2,074)
Payroll taxes withheld and accrued		-		(386)
Other current liabilities	<u> </u>	66		(336)
NET CASH USED IN				,
OPERATING ACTIVITIES		(36,825)		(38,680)
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of property and equipment	·			(1,262)
NET CASH USED IN				
INVESTING ACTIVITIES	-			(1,262)
NET DECREASE IN CASH				
AND CASH EQUIVALENTS		(36,825)		(39,942)
CASH AND CASH EQUIVALENTS				
Beginning		386,626	-	426,568
Ending	\$	349,801	\$	386,626

### COMMUNITY ACTION DEVELOPMENT CORPORATION OF THE LEHIGH VALLEY, INC.

(DBA COMMUNITY ACTION DEVELOPMENT CORPORATION OF ALLENTOWN)

Statement of Functional Expenses Year Ended June 30, 2020

**Program Services** 

	Bus	Business Upside		Upside		Other			
	Deve	lopment	A	llentown	Р	Programs		Total	
PERSONNEL									
Salaries	\$	88,237	\$	88,551	\$	65,037	\$	241,825	
Employee benefits and									
payroll taxes		43,764		35,215		37,885		116,864	
Meetings and training		1,074		842		344		2,260	
Travel		2,329		190		63		2,582	
TOTAL PERSONNEL		135,404	-	124,798		103,329		363,531	
OTHER						-			
Advertising and promotion		2,825		572		1		3,398	
Computer tech support		. 8		_		903		911	
Depreciation		-		_		420		420	
Dues and subscriptions		1,716		978		250		2,944	
Equipment maintenance		2,341		130		2,125		4,596	
Insurance		· <u>-</u>		_		832		832	
Legal, audit and									
professional fees		-		-		-		-	
Management fees		-		_		5,432		5,432	
Occupancy		14,100		_	,	6,740		20,840	
Other expense		1,697		_		2,736		4,433	
Postage		221		_		58		279	
Printing		53		-		-		53	
Program contract									
costs and supplies		2,625		284,042		22,818		309,485	
Subgrantee payments		-		22,465		-		22,465	
Supplies		3,616		-		856		4,472	
Telephone		12,362		_		276		12,638	
TOTAL OTHER		41,564		308,187		43,447		393,198	
TOTAL EXPENSES	\$	176,968	\$	432,985	\$	146,776	\$	756,729	

& General	Fund Raising	Total
\$ -	\$ -	\$ 241,825
-	_	116,864
-	-	2,260
<u>-</u>		2,582
		363,531
		0.000
-	-	3,398
-	<del>-</del>	911
-	-	420
-	-	2,944
-	-	4,596 832
		332
5,816	• -	5,816
29,943	24,199	59,574
-	-	20,840
-	_	4,433
-	-	279
_	-	53
-	-	309,485
-	. <del>-</del>	22,465
_	-	4,472
	<del>_</del>	12,638
35,759	24,199	453,156
\$ 35,759	\$ 24,199	\$ 816,687

Statement of Functional Expenses Year Ended June 30, 2019

### **Program Services**

	5							
	E	Business		Upside		Other		
	De	velopment_		Allentown	F	rograms	<u> </u>	Total
PERSONNEL								
Salaries	\$	81,022	\$	100,846	\$	66,454	\$	248,322
Employee benefits and								
payroll taxes		47,019		38,842		30,582		116,443
Meetings and training		478		1,795		353		2,626
Travel		2,015		919		1,363		4,297
TOTAL PERSONNEL		130,534		142,402		98,752		371,688
OTHER								
Advertising and promotion		232		_		_		232
Computer tech support		_		-		21		21
Depreciation		-		_		49		49
Dues and subscriptions		1,007		270		1,662		2,939
Equipment maintenance		2,411		271		2,209		4,891
Insurance		, <u> </u>		_		689		689
Legal, audit and								
professional fees		-		175		51		226
Management fees		-		_		6,132		6,132
Occupancy		13,280		-		7,772		21,052
Other expense		1,671		-		3,020		4,691
Postage		156		140		37		333
Printing		550		-		58		608
Program contract								
costs and supplies		333		478,191		11,132		489,656
Subgrantee payments		_		38,003		_		38,003
Supplies		2,532		-		513		3,045
Telephone		11,495		-		1,323		12,818
TOTAL OTHER		33,667		517,050		34,668		585,385
TOTAL EXPENSES	\$	164,201	\$	659,452	\$	133,420	\$	957,073

NA-		~~	ant.
IVIA	Hay	GIII	ent

8	General	Fu	nd Raising	 Total
\$	-	\$	-	\$ 248,322
	-		_	116,443
	-		-	2,626
	_		-	4,297
	_		_	 371,688
	_		_	232
	_		_	21
	_		-	49
	_			2,939
	-		_	4,891
	-		-	689
	5,275			5,501
	33,975		39,077	79,184
	-		-	21,052
	-		-	4,691
	-		-	333
	-		-	608
	-		_	489,656
	_		_	38,003
	-		_	3,045
	-		-	12,818
	39,250		39,077	 663,712
\$	39,250	\$	39,077	\$ 1,035,400

Notes to the Financial Statements June 30, 2020 and 2019

### NOTE 1. NATURE OF THE ORGANIZATION AND BUSINESS ACTIVITY

### **Nature of Operations**

The Community Action Development Corporation of the Lehigh Valley, Inc. (DBA Community Action Development Corporation of Allentown) (the "Organization") is a not-for-profit tax-exempt corporation. The Organization is a subsidiary of Community Action Committee of the Lehigh Valley, Inc.

The mission of the Organization is to assist and promote neighborhood revitalization and community spirit by providing access to economic opportunity, creating and sustaining businesses owned and operated by its neighbors, and empowering people to have a voice in the decisions that affect their lives. The Organization is engaged in community economic development that includes providing technical assistance, facilitating start-up financing, assisting with research, preparing business plans, and offering services as needed for the creation of new businesses and working with residents to determine neighborhood business needs and opportunities.

CADCA's governing body is a Board of Directors made up of representatives of the target neighborhood and representatives of the business community as well as local funding sources. By design, the Board will always draw half of its membership from the neighborhood it serves and will include representatives from traditionally underrepresented groups.

CADCA fulfills its mission through the operation of the following programs:

Neighborhood Partnership Program (Upside Allentown)

Upside Allentown is a community revitalization effort focused on Center City Neighborhoods which include Jordan Heights, Old Allentown, Old Fairgrounds and the 7<sup>th</sup> Street commercial corridor. The program focuses on making physical enhancements to both commercial and residential properties; improving public safety; creating and holding events to help residents become educated and informed on how to improve their quality of life; funding resident engagement activities such as community fairs, block parties and youth summer camps; promoting and developing local arts and culture initiatives which increase cultural awareness and highlight the City's diversity; and improving the streetscape in the target area by encouraging residents to conduct beautification projects in their neighborhoods.

Small Business Development and Support

CADCA provides business training classes which are structured into four modules which are each four weeks in duration thereby providing sixteen weeks of training not only for emerging entrepreneurs but also allow existing business owners to attend a particular module to help improve their business performance. Topic specific workshops are also offered in addition to one-on-one technical assistance to deal with issues such as completing business plans, zoning applications, leasing and business financing. Marketing assistance is also provided to create, develop or upgrade

Notes to the Financial Statements June 30, 2020 and 2019

websites and establish or improve social media promotional efforts. Forums are also provided for start-up and existing business owners to network and develop beneficial business relationships.

Major sources of revenue are governmental grants and contributions. It is always considered at least reasonably possible that grantors and contributors could be lost in the near term.

### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Basis of Accounting**

The financial statements have been prepared on the accrual basis of accounting, and accordingly, reflect all significant receivables and payables.

### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### Revenue and Revenue Recognition

The Organization has adopted Accounting Standards Update (ASU) No. 2018-08 Notfor-Profit Entities: Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 605) as management believes the standard improves the usefulness and understandability of the Organization's financial reporting.

Revenue is recognized when earned. Program service income and payments under cost-reimbursable contracts received in advance are deferred to the applicable period in which the related services are performed or expenditures are incurred, respectively. Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met. Consequently, at June 30, 2020, contributions approximating \$3,900,000, have not been recognized in the accompanying statement of activities because the condition on which they depend has not yet been met. Detail of the conditional promises to give is contained in Note 8.

A portion of the Organization's revenue is derived from cost-reimbursable federal, state and local contracts and grants, which are conditioned upon certain performance requirements and/ or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the statement of financial position. As of June 30, 2020 and 2019, the Organization has no refundable

Notes to the Financial Statements June 30, 2020 and 2019

advances. Revenue under the grant contracts for the years ended June 30, 2020 and 2019 was \$386,692 and \$365,892, respectively. Receivables related to grant contracts of the Organization as of June 30, 2020, 2019 and 2018 are \$62,426, \$75,797 and \$31,822, respectively.

### **Net Assets**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board can designate, from net assets without donor restrictions, net assets for an operating reserve and board-designated endowment. There are no board designated net assets as of June 30, 2020 and 2019.

Net Assets With Donor Restrictions – Net assets subject to donor or grantor imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

### **Donated Services**

Donated services are reflected in the financial statements at the fair value of the services received. The contributions of services are recognized if the services received (a) create or enhance nonfinancial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. The Organization's functions that are accomplished through unpaid volunteer time do not meet the criteria for recognition and accordingly, no donated services have been recorded for the years ended June 30, 2020 and 2019.

### Cash and Cash Equivalents

For purposes of the statements of cash flows, the Organization considers all investments, not restricted for the purchase of noncurrent assets, with a maturity of three months or less to be cash equivalents.

Notes to the Financial Statements June 30, 2020 and 2019

### **Property and Equipment**

All acquisitions of property and equipment and all expenditures for repairs, maintenance, renewals, and improvements over \$1,000 that materially prolong the useful lives of assets are capitalized. Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the assets' useful lives which range between 3 and 7 years. Depreciation expense was \$420 and \$49 for the years ended June 30, 2020 and 2019, respectively.

### **Compensated Absences**

All full-time and full-benefit part-time employees earn annual leave benefits. Accordingly, the liability for employees' rights to receive compensation for future absences is recorded as a liability in the statements of financial position.

### **Income Taxes**

The Organization is a nonprofit organization incorporated in the Commonwealth of Pennsylvania and exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

The Organization continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law, and new authoritative rulings in determining any uncertain tax positions. The Organization would recognize accrued interest and penalties associated with any uncertain tax positions as part of the income tax provision.

The Organization files a Return of Organization Exempt from Income Tax annually. The Organization's returns for 2017, 2018 and 2019 are subject to examination by the IRS, generally for three years after they were filed.

### **Advertising Expense**

Advertising costs are expensed as incurred and were \$3,398 and \$232 for 2020 and 2019, respectively.

### Reclassifications

Certain reclassifications have been made to the 2019 financial statement presentation to correspond to the current year's format. Net assets and changes in net assets are unchanged due to the reclassifications.

### Date of Management's Review

The Organization has evaluated subsequent events through February 19, 2021, the date which the financial statements were available to be issued.

Notes to the Financial Statements June 30, 2020 and 2019

### NOTE 3. LIQUIDITY AND AVAILABILITY

Management and Board of Directors regularly monitors liquidity needed to meet the Organization's operating needs and other contractual commitments. The Organization regularly manages cash resources to maximize any interest earnings and minimize the cost of borrowing. It also has various sources of liquidity at its disposal, including cash and cash equivalents and contractually obligated short-term receivables.

For the purposes of analyzing short-term liquidity needs, the Organization strives to maintain sufficient liquid financial assets to cover two to three months of operating expenses. In addition to the financial assets available, the Organization operates with a balanced budget and anticipates collecting sufficient revenues to cover general operating expenditures.

The breakdown of financial resources as of June 30, 2020 and 2019, available to meet general expenditures within one year of the balance sheet date are listed below:

	2020		2019		
Cash and cash equivalents	\$	349,801	\$	386,626	
Grants receivable		62,426		75,797	
Unconditonal promises to give		150,000		-	
Accounts receivable, affiliates		30,481		22,532	
Less; Contractual or donor-imposed					
restriction making financial assets					
unavailable for general expenditure.		(420, 155)		(303,980)	
	\$	172,553	\$	180,975	

### NOTE 4. FUNCTIONALIZED EXPENSES

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include administrative and occupancy costs charged under management fees. Administrative costs are allocated primarily on the basis of estimated time and effort and occupancy expenses are allocated on a square footage basis. All other expenses that are split between program and supporting functions are directly charged.

### NOTE 5. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at June 30, 2020 and 2019 are restricted for the following purposes as follows:

Notes to the Financial Statements June 30, 2020 and 2019

	ighborhood ssistance Program	ŀ	Jordan leights Project	 Other	 Total
BALANCE, July 1, 2018 Revenue Released from restrictions	\$ 321,486 554,352 (653,739)	\$	47,103 86,666 (84,812)	\$ 7,111 64,500 (38,687)	\$ 375,700 705,518 (777,238)
BALANCE, June 30, 2019 Revenue Released from restrictions	 222,099 551,300 (430,889)	_	48,957 43,335 (92,292)	 32,924 99,500 (54,779)	 303,980 694,135 (577,960)
BALANCE, June 30, 2020	\$ 342,510	\$	•	\$ 77,645	\$ 420,155

### NOTE 6. RELATED PARTY TRANSACTIONS AND COMMITMENTS

The Organization received government grants of \$128,989 and \$130,000 in 2020 and 2019, respectively, passed through from the Community Action Committee of the Lehigh Valley, Inc. (CACLV). The Organization also received \$34,260 and \$28,000 of public contributions passed though from CACLV in 2020 and 2019, respectively.

The Organization paid \$59,574 and \$79,184 in 2020 and 2019, respectively, to CACLV for management services provided under an annual contract. Additionally, the Organization paid rentals to CACLV for the Organization's main office of \$13,000 for the years ended June 30, 2020 and 2019.

Funds are periodically passed through between the related non-profit entities that provide similar services and are managed by the same personnel as Community Action Development Corporation of Allentown. These fund transfers often pertain to an allocation of a combined donation or reimbursable managerial overhead and are shown as a related party receivable or payable. As of June 30, 2020 and 2019, the amounts due to/from related parties is as follows:

Related Party	2020		2019		
	Receivable	Payable	Receivable	<u>Payable</u>	
Community Action Committee of the					
Lehigh Valley (CACLV)	<u>\$ 30,481</u>	\$ 37,177	\$ 22,532	\$ 39,311	

### NOTE 7. RETIREMENT PLAN

The Organization maintains a 401(k) retirement plan which covers all employees 21 years of age and having one year of service. The Plan provides for participants' pretax

Notes to the Financial Statements June 30, 2020 and 2019

contributions to the Plan up to limits defined by Section 401(k) of the Internal Revenue Code.

The Organization makes contributions to the Plan in an amount equal to 7% of eligible participants' compensation. The Organization's contributions to the Plan were \$13,646 and \$12,802 for 2020 and 2019, respectively.

### NOTE 8. CONTINGENT PLEDGES

Local corporations have remaining pledge commitments of \$650,000 per year payable over the next six years totaling \$3,900,000 as of June 30, 2020. The pledges are contingent upon future Commonwealth of Pennsylvania tax credits and approvals under its Neighborhood Partnership Program. Pledge payments under the program were \$550,000 in both 2020 and 2019. Unconditional promises to give related to the pledges were \$150,000 and \$0 as of June 30, 2020 and 2019, respectively.

### **NOTE 9. FUNDING DEPENDENCY**

The Organization receives a substantial portion of its support in the form of annual grants from federal, state and local governmental agencies, as well as from public contributions under Commonwealth of Pennsylvania tax credit programs. This support is dependent on the Organization's continued qualifications for such funding, together with the amounts available to the governmental sources. Accordingly, reductions in this support could have a significant impact on the Organization's operations.

### NOTE 10. CONCENTRATION OF CREDIT RISK

The Organization maintains cash balances with a financial institution that is insured by the Federal Deposit Insurance Corporation up to \$250,000. From time to time, cash deposited in the financial institution may exceed the insured limits. No losses have been experienced as a result of uninsured cash balances.

### NOTE 11. CONTINGENCY

The Organization's operations have been affected by the recent and ongoing outbreak of the coronavirus disease 2019 (COVID-19) which was declared a pandemic by the World Health Organization in March 2020. The ultimate disruption which may be caused by the outbreak is uncertain; however, it may result in a material adverse impact on the Organization's financial position, operations and cash flows. Possible effects may include, but are not limited to, disruption to the Organization's revenue sources, its workforce and its ability to provide services. The future effects of these issues are unknown.